



## The Application of Performance Indicators

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# What is he going to say?

**Terms of Reference**

**How we met the Terms of Reference**

**Performance Indicator Navigator (PIN)**

**Good Practice before using the PIN**

**Good Practice after using the PIN**

**Demonstration of using the PIN**

# Terms of Reference

## Application of Performance Indicators of the Road System

Strategies	Outputs
<ul style="list-style-type: none"><li>• <b>Investigate</b> the performance indicators which are actually implemented by Road Administrations and how these indicators are obtained and used</li></ul>	<ul style="list-style-type: none"><li>• Overview of <b>actually used Performance Indicators</b></li><li>• <b>Good Practices</b> to improve the transparency and efficiency of administration through the <b>application of performance indicators</b></li></ul>
<ul style="list-style-type: none"><li>• Investigate policy evaluation based on performance indicators in accordance with a country's socio-economic development level<ul style="list-style-type: none"><li>• How indicators match daily needs</li><li>• Means for data management</li><li>• Assess the level of achievement</li></ul></li></ul>	<ul style="list-style-type: none"><li>• <b>Good practices</b> for <b>policy evaluation</b> and the <b>application of the results</b> for integration into new projects</li></ul>

# Terms of Reference

## Application of Performance Indicators of the Road System

### More specifically:

Actions	Outputs
Development of a performance indicator framework and the population of this framework with actual performance indicators used by member countries	Good practice <b>framework</b> identifying the issues relevant for the <b>appropriate use</b> of performance indicators by Road Administrations
Identification of management approaches for effective use of performance indicators	Means for <b>selecting performance indicators, based on good practices</b> for the use of performance indicators – the <b>Performance Indicator Navigator</b>
Identification of performance indicators used by countries in different stages of development	Overviews of <b>actually used performance</b> indicators by category

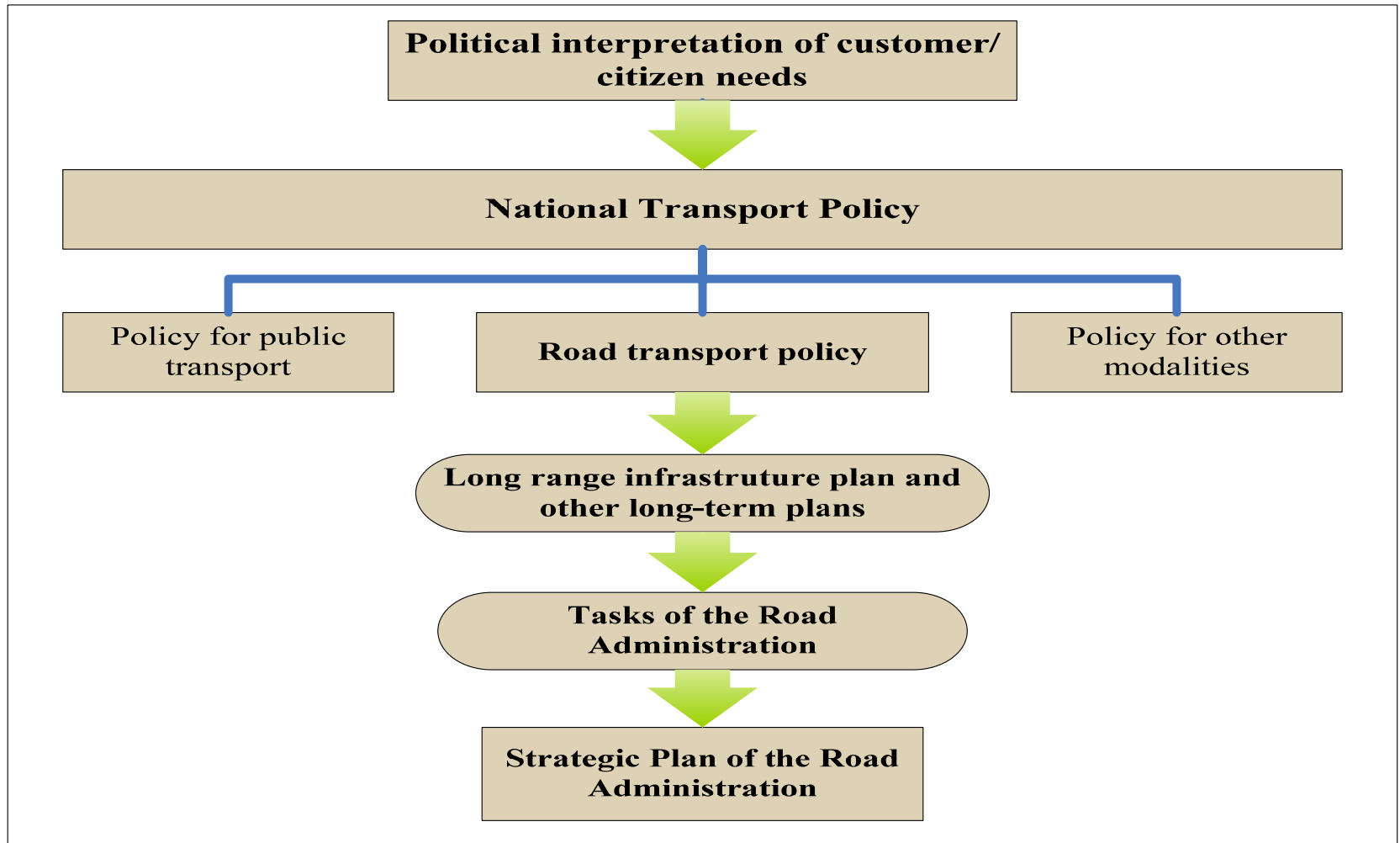


## The Challenge

**How do you  
identify and describe good practice  
in the use of Performance Indicators  
within an effective governance régime  
for Roads Administrations?**

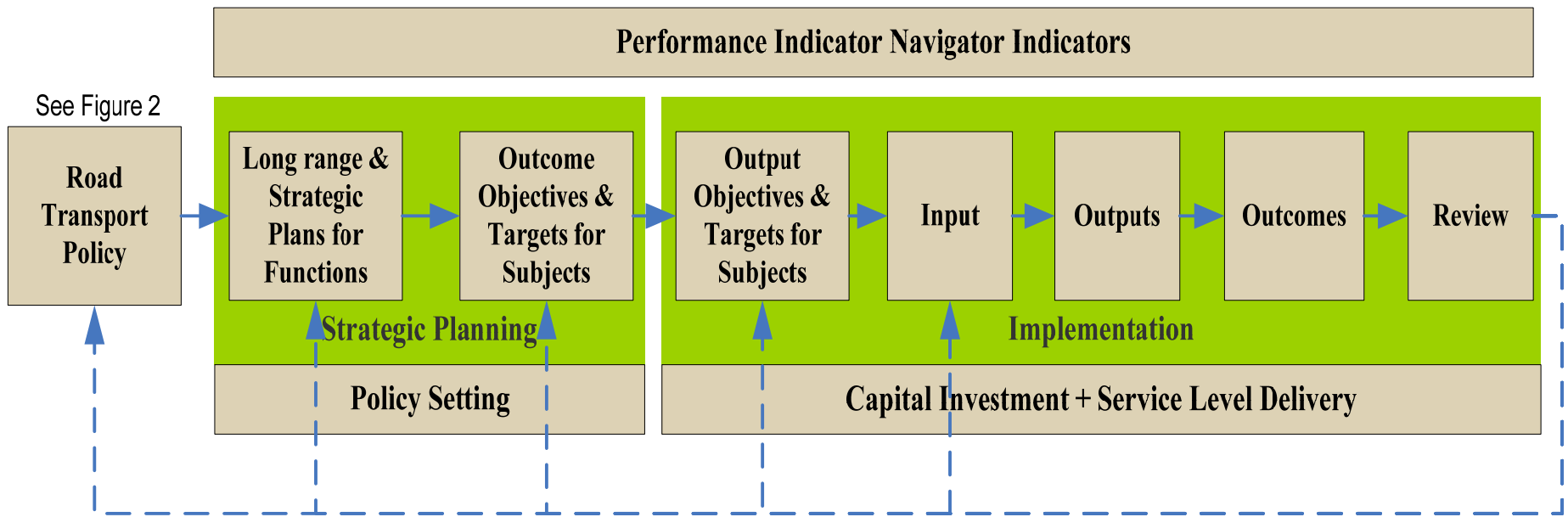
# The How

## 1) Identify Good Governance



# The How

## 1) Identified Good Governance



### The Strategic Planning and Implementation Cycle

## The How - continued

....then we

- 2) Found out how Administrations use Indicators (PIs)
- 3) Classified PIs in accordance with Good Governance
- 4) Then we developed a .....

**Performance Indicator Navigator**  
**PIN**



# What is the Performance Indicator Navigator ?

**The PIN is a downloadable software tool**

**Uses Performance Indicators already in use by RAs**

**Allows the user to apply the tests of good governance**

**The PIN will then automatically select PIs for the user**

**As with all software tools it comes with a Health Warning  
(See later)**

**So how does the PIN work?**

# The PIN - How does it work?

**Starts with the full list of 172 Performance Indicators**

**Presents a series of questions and options to the user, which when answered eliminates Indicators that are not relevant.**

**Each question is based on good governance parameters identified by the Committee.**

**These are:**

- Function of the Road Administration
- Phase of Activities
- Policy Subject Area
- Comparison with others

# The PIN Health Warning

**Not the complete answer on its own**

**Effective only if applied within a good governance régime**

**Classification of Indicators is widely drawn**

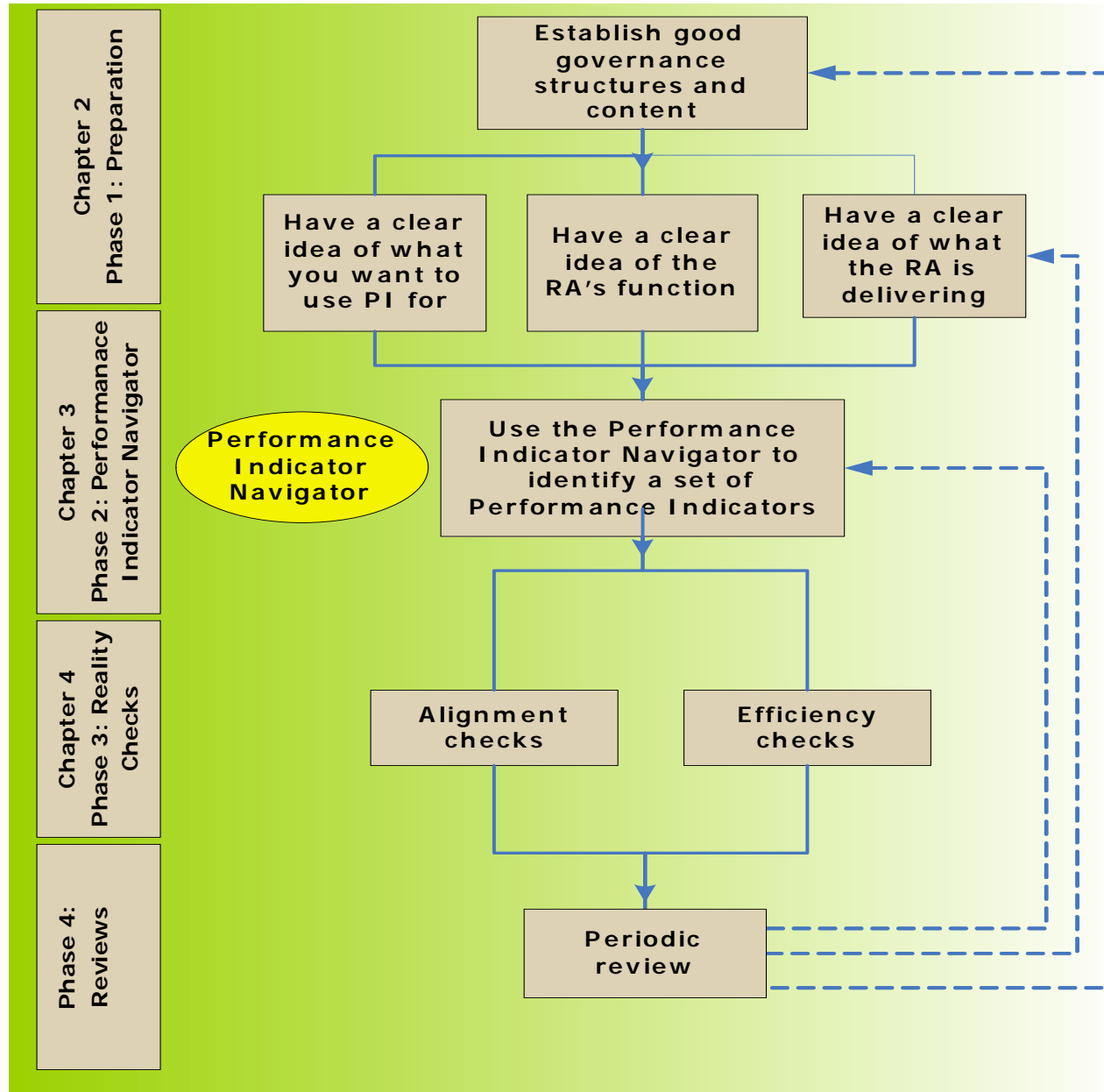
**Must have a clear view of what you are delivering and how**

**Apply common sense reality checks after using the PIN**

**Contains actual indicators as described by the users**

**So where does the PIN fit in?**

# The Four Phases of Good Practice





## Good Governance Phase 1: Preparation

### **Be clear on the Road Administration's Functions and Deliverables**

- Are you a Network Builder or Operator?
- Long-range Infrastructure Plans
- Strategic Plans for the Organisation
- What are the policy Drivers?
- Who are your stakeholders?

### **Be clear on what you want to use the Performance Indicators for**

- Performance Monitoring or Management?
- Controllability

**With these factors clear – you can use the PIN**

## Phase 2: Using the PIN (Questions)

**Question 1: Select indicators by Function of the Road Administration.**

- Enforcement (E)**
- Policy and planning (P)**
- Construction (C)**
- Operations (Op)**
- Maintenance (M)**
- Licensing (L)**
- Other, including RA efficiency (O)**

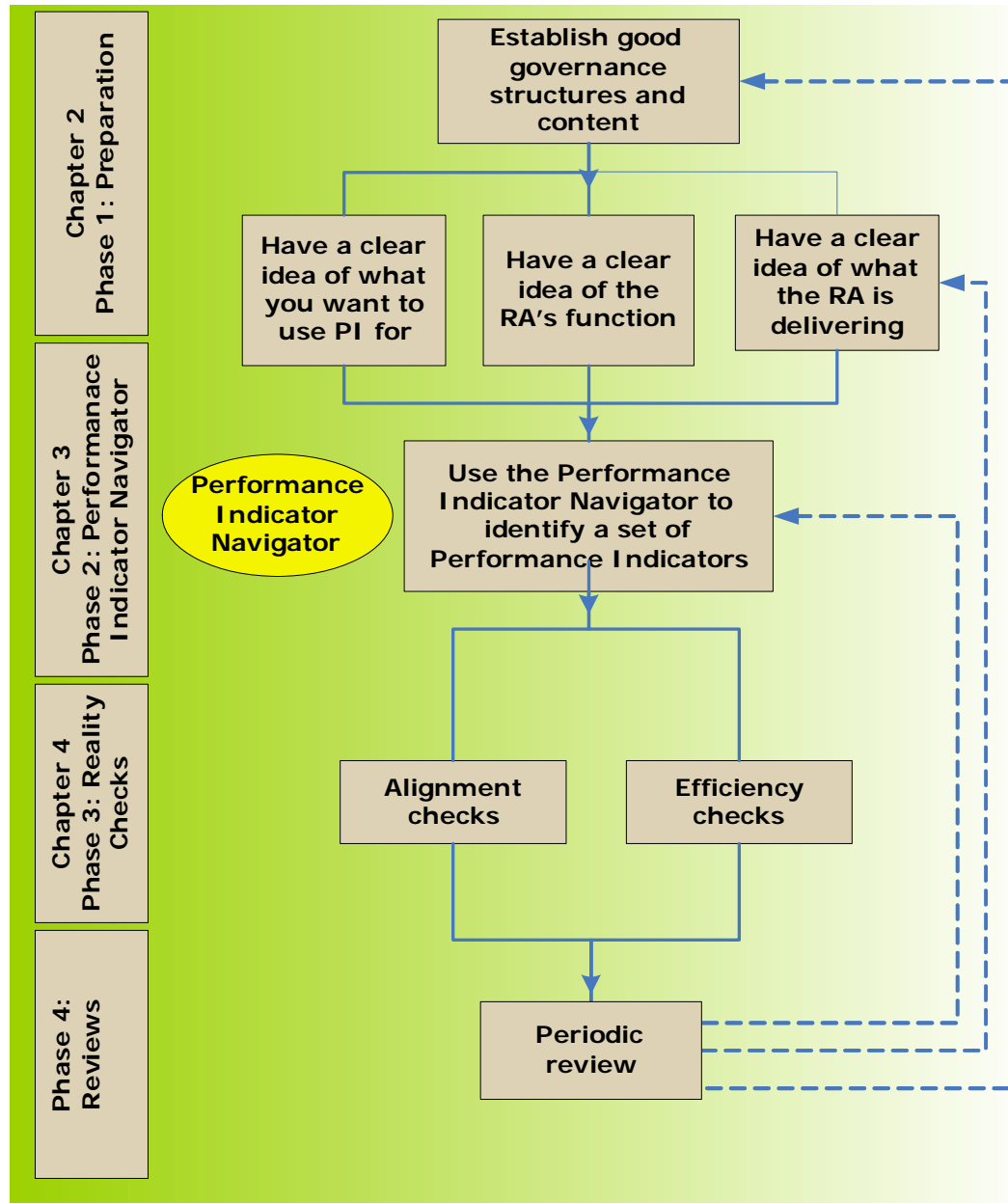
**Question 2: Select indicators by Phase of activities.**

- Strategic planning**
- Implementation**

**Question 3: Select indicator by Subject.**

- Social**
- Health**
- Environmental**
- Economic**
- Delivery**

# The Four Phases of Good Practice



# Good Governance

## Phase 3: Reality Checks

**After using the PIN then carry out your:**

### **Alignment Checks – are your Indicators**

- Appropriate for the intended Phase of activity?
- Do they fit the degree of control you have over the activity?
- Suitable for monitoring or management as required?
- Going to really measure the objective intended?
- Relevant and understandable politically?
- Evenly distributed to avoid distorting behaviour?

**Followed by.....**



# Good Governance

## Phase 3: Reality Checks - cont'd

### Efficiency Checks

- Is or can someone else measure it for you? (e.g.ONS)
- Do the Indicators add sufficient value?
- Can they be rationalised – proxy indicators?
- Can you discontinue pre-existing indicators?

**At the end of which time you should have a usable set of PIs, however.....**

# Good Governance

## Phase 4: Periodic review

**Things change - Governments change**

**Political drivers alter during the life of a Government**

- Strategic Planning leads to
- Programme delivery - Implementation

**External drivers become more or less important**

- Economic, Social and Environmental blend
- Network Maturity
- Investment Impulses

**Periodic Review ensures continued relevance**

- Ongoing review – every 2 years?
- Fundamental review every 4 years?

## In Conclusion

**Many PIs in use covering the 3 main functional areas of:**

- Strategic Planning and Policy making
- Capital Investment (e.g. construction/upgrading)
- Service Level Delivery (e.g. maintenance and operations)

**Performance measurement can inform all stakeholders**

**Accountability should = level of control**

**First understand the Functions and Deliverables:**

- Policy drivers
- Long-range Infrastructure Plans
- Strategic Plan

**Can then use the PIN to help select Performance Indicators**

**Alignment + efficiency checks must be made after the PIN**

**Periodic Review is necessary**



End

**PIN Demonstration**

<http://www.traffic-wales.com/resources>



## Worked Example

- Function of Roads Administration
- Phase of Activities
- Purpose of Control
- Subject of Performance Indicator
- Sub-categories

- Compare with other countries

Clear Selection



**WORLD ROAD ASSOCIATION**  
**ASSOCIATION MONDIALE DE LA ROUTE**

"Exchange knowledge and techniques on roads and road transportation."

Total Number of Indicators Found = 172

- 1, Pavement Remaining Service Life (RSL) - in years.
- 2, Paved roads (km/million people).
- 3, Growth in paved network (%).
- 4, Paved lane-km/million people.
- 5, Motorways (km/million people).
- 6, Motorized vehicles/thousand population.
- 7, Growth in motorized vehicle fleet (%).
- 8, Rigid trucks/thousand people.
- 9, Articulated trucks/thousand people.
- 10, Freight (tonne-km/million people).
- 11, Capital works benefit cost ratio.
- 12, Road assets (net and % annual increase).
- 13, Rough roads.
- 14, Total roads (km/millions people).
- 15, Growth in total road network (%).
- 16, Buses/thousand population.
- 17, Cars/thousand population.
- 18, Regional development budget (% of total).
- 19, Social outcomes budget (% of total).
- 20, Road Fatalities/ 100,000 population.
- 21, Road Fatalities/ 100,000 vehicles.

Function of Roads Administration

- Phase NONE
- Policy and Planning
- Construction
- Operational
- Maintenance
- Licensing
- Enforcement
- Other: Organisational Performance of RA

*Do you want to select indicators by the function performed by the Roads Administration?*

 Compare with other countries



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Function of Roads Administration

Phase

Purpose

Subject

Sub-category

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- Policy and Planning
- Construction
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- Maintenance
- Licensing
- Enforcement
- Other: Organisational Performance of RA

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- Function of Roads Administration
- Phase of Activities
- Purpose of Control
- Subject of Performance Indicator
- Sub-categories

Construction:

- Compare with other countries



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Total Number of Indicators Found = 33

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- 4, Paved lane-km/million people.
- 5, Motorways (km/million people).
- 11, Capital works benefit cost ratio.
- 14, Total roads (km/millions people).
- 15, Growth in total road network (%).
- 28, Total Factor Productivity.
- 29, Road construction costs/ sq.m.
- 33, Annual works achievement index.
- 34, Annual delivery achievement index.
- 35, Delivery overhead (% of total works budget).
- 36, Capital works benefit cost ratio (average).
- 47, Safety works benefit cost ratio.
- 51, Return on Construction Expenditure (RCE). The weighted Internal Rate of Return of total capital construction expenditure per annum. IRR > 15%.
- 53, Expenditure Efficiency Index (EEI). The percentage of annual expenditure spent on overhead costs.  $\leq 5\%$ .
- 59, Urban road indicator.
- 61, Economic evaluation of road construction projects.
- 63, Hours of road work.
- 76, Rate of comprehensive cost reduction of road projects.
- 81, Passenger Transport Roading Infrastructures Cost (\$M).

Function of Roads Administration

Construction;

 Phase of Activities

*For which Phase of activities will the indicators be used?*

 Purpose
 

- Implementation (Outputs)
- Strategic Planning (Outcomes)

 Subject of Performance Indicator

 Sub-categories

 Compare with other countries



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Function of Roads Administration

Construction;

Phase of Activities

Implementation (Outputs)

Purpose: Strategic Planning (Outcomes)

Subject of Performance Indicator

Sub-categories

Compare with other countries

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Function of Roads Administration

 Phase of Activities

 Purpose of Control

 Subject of Performance Indicator

 Sub-categories

 Compare with other countries




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Total Number of Indicators Found = 25

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- 28, Total Factor Productivity.
- 29, Road construction costs/ sq.m.
- 33, Annual works achievement index.
- 34, Annual delivery achievement index.
- 35, Delivery overhead (% of total works budget).
- 36, Capital works benefit cost ratio (average).
- 47, Safety works benefit cost ratio.
- 51, Return on Construction Expenditure (RCE). The weighted Internal Rate of Return of total capital construction expenditure per annum. IRR > 15%.
- 53, Expenditure Efficiency Index (EEI). The percentage of annual expenditure spent on overhead costs. ≤5%.
- 59, Urban road indicator.
- 61, Economic evaluation of road construction projects.
- 63, Hours of road work.
- 76, Rate of comprehensive cost reduction of road projects.
- 81, Passenger Transport Roading Infrastructures Cost (\$M).
- 82, Walking and Cycling Cost (\$M).
- 87, Proportion of capital projects completed within expected cost and time parameters.
- 88, Variation between actual large projects commenced in the reporting year versus what was planned in each of the two previous years.
- 89, Actual project dollar benefits compared to forecast benefits.
- 92, Percentage forecast and actual annual dollar variance against state highway maintenance and improvement programme.
- 98, Number of 'saved' lives thanks to investment operations.

Function of Roads Administration

Construction;

 Phase of Activities

Implementation (Outputs);

 Purpose of Control

 Subject  
Expense and Policy  
Capital Investment Project

 Sub-

*If used for Implementation Phase do you wish to use the indicator for Control purposes and if so, then which?*

*Note: only available if Implementation Phase is chosen and for particular Roads Administration Functions.*

 Compare with other countries



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Function of Roads Administration

Construction;

Phase of Activities

Implementation (Outputs);

Purpose of Control

Subject  
Expense and Policy  
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Sub-c

Compare with other countries

Clear Selection

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- Function of Roads Administration
- Phase of Activities
- Purpose of Control
- Subject of Performance Indicator
- Sub-categories

Construction;
Implementation (Outputs);
Capital Investment Project;

- Compare with other countries

Clear Selection



**WORLD ROAD ASSOCIATION**  
**ASSOCIATION MONDIALE DE LA ROUTE**

"Exchange knowledge and techniques on roads and road transportation."

Total Number of Indicators Found = 19

- 11, Capital works benefit cost ratio.
- 28, Total Factor Productivity.
- 29, Road construction costs/ sq.m.
- 33, Annual works achievement index.
- 34, Annual delivery achievement index.
- 35, Delivery overhead (% of total works budget).
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- 89, Actual project dollar benefits compared to forecast benefits.
- 98, Number of 'saved' lives thanks to investment operations.
- 118, Total number of contracts.
- 126, Road Capital Investments / Total Road Expenditure.
- 163, Trunk road area constructed/strengthened (million square metres)

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- Function of Roads Administration
- Phase of Activities
- Purpose of Control
- Subject of Performance Indicator

- Sub-c
- Comp
- NONE
  - Economic
  - Social
  - Health
  - Environmental
  - Delivery

Clear Selection

Construction;

Implementation (Outputs);

Capital Investment Project;

*Which policy Subject areas do you want the indicator to cover?*



**WORLD ROAD ASSOCIATION**  
**ASSOCIATION MONDIALE DE LA ROUTE**

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Implementation (Outputs);

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Total Number of Indicators Found = 19

- Function of Roads Administration
- Phase of Activities
- Purpose of Control
- Subject of Performance Indicator
- Sub-categories

Construction:
Implementation (Outputs):
Capital Investment Project:
Economic:

- Compare with other countries

Clear Selection



**WORLD ROAD ASSOCIATION**  
**ASSOCIATION MONDIALE DE LA ROUTE**

"Exchange knowledge and techniques on roads and road transportation."

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- Phase of Activities
- Purpose of Control
- Subject of Performance Indicator
- Sub-categories

Construction;

Implementation (Outputs);

Capital Investment Project;

Economic;

- Compare with other countries

Clear Selection

*Do you wish to narrow the selection of indicators further?*

*Note: only available if either Economic or Delivery Subject areas are chosen.*



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Function of Roads Administration

Construction;

Phase of Activities

Implementation (Outputs);

Purpose of Control

Capital Investment Project;

Subject of Performance Indicator

Economic;

Sub-categories

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Compare with other countries

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Clear Selection

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Function of Roads Administration

Construction;

Phase of Activities

Implementation (Outputs);

Purpose of Control

Capital Investment Project;

Subject of Performance Indicator

Economic;

Sub-categories

Do you wish to narrow the selection of

Competence

- Road Network
- Mobility
- Asset Values and economic evaluation
- Economic and Regional Development
- Safety and Fatalities
- Construction Results, Costs, Delivery
- Traffic Incident Management
- Overhead
- Road Administration organisational performance and other remaining subjects eg satisfaction of road users

Clear

Total N

11, Capital works benefit cost ratio.

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WORLD ROAD ASSOCIATION  
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- Function of Roads Administration
  - Phase of Activities
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- 
- Compare with other countries

Construction:
Implementation (Outputs):
Capital Investment Project:
Economic:
Safety and Fatalities:

Clear Selection



**WORLD ROAD ASSOCIATION**  
**ASSOCIATION MONDIALE DE LA ROUTE**  
"Exchange knowledge and techniques on roads and road transportation."

Total Number of Indicators Found = 3

- 47, Safety works benefit cost ratio.
- 61, Economic evaluation of road construction projects.
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Compare with other countries

Clear Selection



WORLD ROAD  
ASSOCIATION

"Exchange knowledge"

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- Function of Roads Administration
- Phase of Activities
- Purpose of Control
- Subject of Performance Indicator
- Sub-categories

Construction;

Implementation (Outputs);

Capital Investment Project;

Economic;

Safety and Fatalities;

- Compare with other countries

Clear Selection

*Do you want to compare your list of indicators with countries whose road networks are at different stages of development?*

Total Number of Indicators Found = 3

Function of Roads Administration

Construction;

Phase of Activities

Implementation (Outputs);

Purpose of Control

Capital Investment Project;

Subject of Performance Indicator

Economic;

Sub-categories

Safety and Fatalities;

Compare with other countries

NONE

Growing

Cle Upgrading

Maturing

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Construction;

Implementation (Outputs);

Capital Investment Project;

Economic;

Safety and Fatalities;

Maturing;

- Compare with other countries

Clear Selection



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**ASSOCIATION MONDIALE DE LA ROUTE**  
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- 61, Economic evaluation of road construction projects.
- 98, Number of 'saved' lives thanks to investment operations.

- Function of Roads Administration
- Phase of Activities
- Purpose of Control
- Subject of Performance Indicator
- Sub-categories

Construction;

Implementation (Outputs);

Capital Investment Project;

Economic;

Safety and Fatalities;

- Compare with other countries

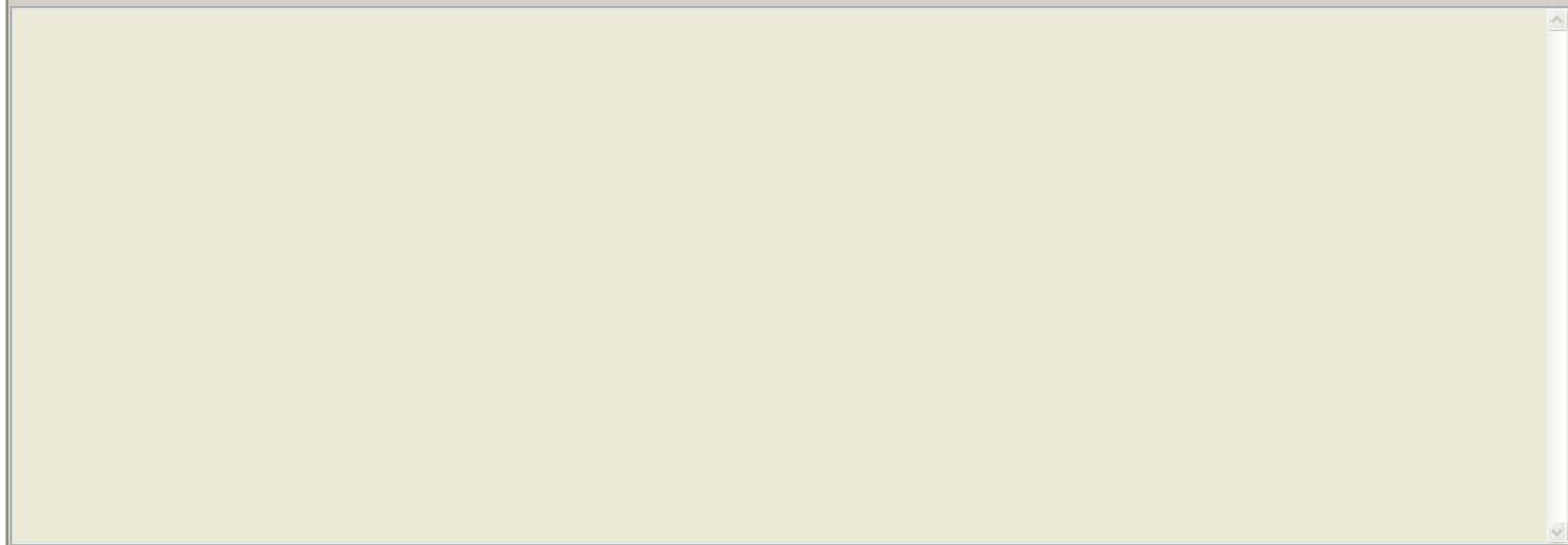
Growing;

Clear Selection



**WORLD ROAD ASSOCIATION**  
**ASSOCIATION MONDIALE DE LA ROUTE**  
"Exchange knowledge and techniques on roads and road transportation."

Total Number of Indicators Found = 0



1	PIARC Performance Indicator Navigator Output, 13/09/2007 14:02:20																			
2																				
3	Function: Construction;																			
4	Phase: Implementation (Outputs);																			
5	Control: Capital Investment Project;																			
6	Subject: Economic;																			
7	Sub-Categories: Safety and Fatalities;																			
8	Compared with: Maturing;																			
9																				
10	PI Index	PI																		
11		47	Safety works benefit cost ratio.																	
12		61	Economic evaluation of road construction projects.																	
13		98	Number of 'saved' lives thanks to investment operations.																	
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Microsoft Excel

Do you want to save the changes you made to 'Book1'?

Yes No Cancel



# Scenario

**Function:**            **Operations**

**Phase:**             **Implementation**

**Control Type:**    **Service Level**

**Policy Class:**     **Social**

Total Number of Indicators Found = 10

41, Satisfaction with road transport system (%).

56, Incident Management Systems (IMS). Modification of existing and development of new protocols for improvement of traffic operations and road safety. To improve response time to incidents, as well as the time it takes to stabilise road environment after occurrence of an incident. An overall reduction of incidents on our national road network. Establishing additional IMS on our national road network.

63, Hours of road work.

80, Number of accident blackspots that are still in existence 12 months after identification.

85, Performance of 0800 service against level-of-service requirements.

95, Road user and stakeholder satisfaction with the visual amenity of state highways.

100, Traffic flow - list of the roads having a damaged level of service.

114, Stakeholder satisfaction of Road Administration.

156, Percentage improvement of implementation of information system.

157, Number of online services integrated to the government's portal.





# Scenario

**Function:**            **Operations**

**Phase:**             **Implementation**

**Control Type:**   **Service Level**

**Policy Class:**    **Economic**

Compare with other countries

Clear Selection



**WORLD ROAD ASSOCIATION**  
**ASSOCIATION MONDIALE DE LA ROUTE**

"Exchange knowledge and techniques on roads and road transportation."

Total Number of Indicators Found = 15

28, Total Factor Productivity.

42, Road accident costs.

49, Low Rut Exposure (LRE). The proportion of travel undertaken each year on roads with rut depth (surface depressions that can hold water and cause a vehicle to aquaplane), conditions less than the specified level. 95% of travel on less than 20mm rut depth.

50, Bridge Condition Exposure (BCE). The proportion of vehicles per year that travel over or under bridges with conditions higher than the specified level. 90% of travel over or under bridges with OCI higher than 80.

56, Incident Management Systems (IMS). Modification of existing and development of new protocols for improvement of traffic operations and road safety. To improve response time to incidents, as well as the time it takes to stabilise road environment after occurrence of an incident. An overall reduction of incidents on our national road network. Establishing additional IMS on our national road network.

57, Overload control. Introducing measures to curb pavement damage due to overloading. Partnering with provincial authorities in the establishment of additional TCCs on our national road network. Introducing the LAP Accreditation system to all industries (e.g. paper and pulp, steel, coal, etc.) over the next three years.

63, Hours of road work.

80, Number of accident blackspots that are still in existence 12 months after identification.

100, Traffic flow - list of the roads having a damaged level of service.

135, Number of days used for getting an overweight traffic permission/ Number of overweight traffic permission.

136, Percentage of total traffic accident due to road condition at year N minus Percentage of total traffic accident due to road condition at year N+1.

137, (Km of unpaved road in good condition/ Total km of unpaved roads)\*100.

141, % good roads, % average roads, % bad roads (quality).

151, Percentage compliance of requirements for winter maintenance.

156, Percentage improvement of implementation of information system.



## Scenario

**Function:** Maintenance

**Phase:** Strategic Planning

**Control Type:** None

**Policy Class:** Economic

**Sub-category:** Asset Value + Economic evaluation

Clear Selection

Total Number of Indicators Found = 30

- 1, Pavement Remaining Service Life (RSL) - in years.
- 12, Road assets (net and % annual increase).
- 28, Total Factor Productivity.
- 49, Low Rut Exposure (LRE). The proportion of travel undertaken each year on roads with rut depth (surface depressions that can hold water and cause a vehicle to aquaplane), conditions less than the specified level. 95% of travel on less than 20mm rut depth.
- 54, Road Maintenance Effectiveness (RME). A cost index reflecting the proportion of the road network, which is being maintained to target conditions and the expenditure per kilometre required. Under development.
- 55, Asset Preservation Index (API). The ratio between expenditure and increase in pavement layer asset value. Under development.
- 60, Economic cost to achieve an optimal technical and economical condition for the existing road infrastructure.
- 76, Rate of comprehensive cost reduction of road projects.
- 90, Structural Maintenance per Unit cost (\$/km)(also same measure for corridor maintenance).
- 91, Proportion of network maintained to level-of-service for road condition.
- 92, Percentage forecast and actual annual dollar variance against state highway maintenance and improvement programme.
- 97, Preservation level of road asset.
- 100, Traffic flow - list of the roads having a damaged level of service.
- 107, Percentage of deck area rated deficient.
- 112, Economic outcomes budget (% of total).
- 113, Percentage of trunk road network in acceptable trafficability class.
- 115, Total length of paved roads in not acceptable surface condition.
- 116, Total length of gravel roads in not acceptable condition.
- 117, Number of bridges in not acceptable condition.



## Scenario

**Function:** Maintenance

**Phase:** Implementation

**Control Type:** Service Level Delivery

**Policy Class:** Economic

**Sub-category:** Asset Value + Economic evaluation

Clear Selection



WORLD ROAD ASSOCIATION  
ASSOCIATION MONDIALE DE LA ROUTE

"Exchange knowledge and techniques on roads and road transportation."

Total Number of Indicators Found = 19

- 1, Pavement Remaining Service Life (RSL) - in years.
- 28, Total Factor Productivity.
- 30, Road maintenance costs/ sq.m.
- 49, Low Rut Exposure (LRE). The proportion of travel undertaken each year on roads with rut depth (surface depressions that can hold water and cause a vehicle to aquaplane), conditions less than the specified level. 95% of travel on less than 20mm rut depth.
- 54, Road Maintenance Effectiveness (RME). A cost index reflecting the proportion of the road network, which is being maintained to target conditions and the expenditure per kilometre required. Under development.
- 55, Asset Preservation Index (API). The ratio between expenditure and increase in pavement layer asset value. Under development.
- 90, Structural Maintenance per Unit cost (\$/km)(also same measure for corridor maintenance).
- 91, Proportion of network maintained to level-of-service for road condition.
- 92, Percentage forecast and actual annual dollar variance against state highway maintenance and improvement programme.
- 100, Traffic flow - list of the roads having a damaged level of service.
- 107, Percentage of deck area rated deficient.
- 117, Number of bridges in not acceptable condition.
- 124, Status of road pavement (own quality system).
- 129, Number of bridges in sound condition.
- 137, (Km of unpaved road in good condition/ Total km of unpaved roads)\*100.
- 141, % good roads, % average roads, % bad roads (quality).
- 142, maintenance costs / spare parts vehicles.
- 149, Percentage of AR network meeting the applicable International Roughness Index (IRI) thresholds (2 categories: strategic and other).
- 150, Percentage of structures on the AR network meeting the state of repair(?) and functionality criteria.



## Scenario

<b>Function:</b>	<b>Maintenance</b>
<b>Phase:</b>	<b>Implementation</b>
<b>Control Type:</b>	<b>Service Level Delivery</b>
<b>Policy Class:</b>	<b>Economic</b>
<b>Sub-category:</b>	<b>Asset Value + Economic evaluation</b>
<b>Comparison:</b>	<b>Growing Network</b>

Compare with

Growing:

Clear Selection



**WORLD ROAD ASSOCIATION**  
**ASSOCIATION MONDIALE DE LA ROUTE**

"Exchange knowledge and techniques on roads and road transportation."

Total Number of Indicators Found = 10

- 1, Pavement Remaining Service Life (RSL) - in years.
- 30, Road maintenance costs/ sq.m.
- 49, Low Rut Exposure (LRE). The proportion of travel undertaken each year on roads with rut depth (surface depressions that can hold water and cause a vehicle to aquaplane), conditions less than the specified level. 95% of travel on less than 20mm rut depth.
- 54, Road Maintenance Effectiveness (RME). A cost index reflecting the proportion of the road network, which is being maintained to target conditions and the expenditure per kilometre required. Under development.
- 55, Asset Preservation Index (API). The ratio between expenditure and increase in pavement layer asset value. Under development.
- 117, Number of bridges in not acceptable condition.
- 129, Number of bridges in sound condition.
- 137,  $(\text{Km of unpaved road in good condition} / \text{Total km of unpaved roads}) * 100$ .
- 141, % good roads, % average roads, % bad roads (quality).
- 142, maintenance costs / spare parts vehicles.





## Scenario

<b>Function:</b>	<b>Maintenance</b>
<b>Phase:</b>	<b>Implementation</b>
<b>Control Type:</b>	<b>Service Level Delivery</b>
<b>Policy Class:</b>	<b>Economic</b>
<b>Sub-category:</b>	<b>Asset Value + Economic evaluation</b>
<b>Comparison:</b>	<b>Upgrading Network</b>

Clear Selection



Total Number of Indicators Found = 4

- 1, Pavement Remaining Service Life (RSL) - in years.
- 28, Total Factor Productivity.
- 30, Road maintenance costs/ sq.m.
- 124, Status of road pavement (own quality system).



## Scenario

<b>Function:</b>	<b>Maintenance</b>
<b>Phase:</b>	<b>Implementation</b>
<b>Control Type:</b>	<b>Service Level Delivery</b>
<b>Policy Class:</b>	<b>Economic</b>
<b>Sub-category:</b>	<b>Asset Value + Economic evaluation</b>
<b>Comparison:</b>	<b>Maturing Network</b>

Clear Selection

Total Number of Indicators Found = 10

- 28, Total Factor Productivity.
- 30, Road maintenance costs/ sq.m.
- 90, Structural Maintenance per Unit cost (\$/km)(also same measure for corridor maintenance).
- 91, Proportion of network maintained to level-of-service for road condition.
- 92, Percentage forecast and actual annual dollar variance against state highway maintenance and improvement programme.
- 100, Traffic flow - list of the roads having a damaged level of service.
- 107, Percentage of deck area rated deficient.
- 117, Number of bridges in not acceptable condition.
- 149, Percentage of AR network meeting the applicable International Roughness Index (IRI) thresholds (2 categories: strategic and other).
- 150, Percentage of structures on the AR network meeting the state of repair(?) and functionality criteria.



End